

Comprehensive Plan Elements & Goals

Chapter 3. Land Use

31

Goal 1. Provide a balanced inventory of land uses.

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| 3.1.1. Designate an area for an industrial center in proximity to US 550 and the East Aztec Arterial. | Community Dev.
EDAB |
| 3.1.2. Zoning changes on private and public lands to accommodate commercial, industrial, or residential uses. | Community Dev.
EDAB
Private
Landowners |
| 3.1.3. Create incentives for the redevelopment of commercial properties along Aztec Boulevard and Main Avenue. | Community Dev.
Electric Dept.
Finance |

Goal 2. Promote quality infill development and redevelopment.

64

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| 3.2.1. Pursue public/private partnerships for mixed-use projects within the Downtown Aztec MRA. | Community Dev.
City Manager |
| 3.2.2. Promoting mixed use projects in other areas along Zia Street and within Planned Development areas along the East Aztec Arterial. | Aztec Chamber
EDAB
NM MainStreet |
| 3.2.3. Work with local and regional builders and developers on determining appropriate incentives to encourage infill development and redevelopment. | City Manager
Community Dev.
Electric Dept.
Finance |

Goal 3. Create a built environment that is attractive and encourages community pride.

64

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| 3.3.1. Complete a thorough review of the existing Land Development Regulations and determine appropriate amendments that will help achieve the goals and objectives of the Comprehensive Plan. | Community Dev. |
| 3.3.2. Creating streetscape improvement plans for Main Avenue, North Main Avenue, and Aztec Boulevard | Parks & Rec
Public Works
Electric Dept.
NMDOT |
| Median Improvement & Inventory Plan (MIIP) has been completed 2021. | |
| 3.3.3. Install historically-appropriate street lights within the Church Avenue-Lovers Lane Historic District. | Electric Dept. |
| 3.3.4. Providing adequate code enforcement staffing levels. | City Manager
Community Dev.
Finance |

<p>3.3.5. Initiating community clean-up efforts.</p> <ul style="list-style-type: none"> • Spring and Fall community cleanup events are conducted annually. • Parks Dept participates in National Public Lands Day – annual cleanup event on public lands. 	<p>Community Dev. Utility Office WM Strategy Completed</p>
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Goal 4. Plan for the gradual and orderly growth through annexation. 65

<p>3.4.1. Create an evaluation process for proposed annexations.</p>	<p>All City Depts.</p>
<p>3.4.2. Prioritize and determine the appropriate time frame for annexations</p>	<p>All City Depts. City Commission</p>

Goal 5. Foster the preservation of historic districts and properties in Aztec. 66

<p>3.5.1. Pursue the recertification of Aztec as a MainStreet community.</p>	<p>City Manager Community Dev.</p>
<p>3.5.2. Become a recognized Certified Local Government.</p>	<p>City Manager Community Dev.</p>
<p>3.5.3. Create Historic Overlay Districts for the Aztec Main Street Historic District and the Church Avenue-Lovers Lane Historic District.</p>	<p>Community Dev. NM MainStreet</p>
<p>3.5.4. Designate an Historic Landmark Commission to review development proposals and forward recommendations to the City Commission; working with a coalition on incorporating changes to the New Mexico Building Code to accommodate historic buildings.</p>	<p>Community Dev.</p>
<p>3.5.5. Work with the Construction Industries Division, State Historic Preservation Office (SHPO), and SJ County on advancing legislation that incorporates recommendations from the Historic Landmarks Commission into the New Mexico Building Code</p>	<p>Community Dev. SJ County</p>
<p>3.5.6. Work with the SHPO on an educational program regarding the benefits of having properties listing on the National and State Historic Registers.</p>	<p>Community Dev.</p>
<p>3.5.7. Pursue the nomination of the Aztec Museum and Pioneer Village as an historic district.</p>	<p>Community Dev.</p>

Chapter 4. Economic Development

69

Goal 1. Create a strong and diversified economy.

97

- 4.1.1. Prioritize and secure gap funding for the development of the Aztec Outdoor Recreation Manufacturing and Retail Facility. Community Dev.
NW NMCOG

- 4.1.2. Create a master development plan for an industrial business park in proximity to US 550/S. Main Avenue and the East Aztec Arterial. Community Dev.

- 4.1.3. Identify industries and businesses in need of high-speed internet and supporting high speed broadband investments. Community Dev.
4CED

- 4.1.4. Complete an update to the Aztec LEDA ordinance. Community Dev.
City Commission

Goal 2. Support small business development, retention, and expansion.

98

- 4.2.1. Work with the Aztec Chamber and Aztec EDAB on a “Support Local Business” program. EDAB
Aztec Chamber

- 4.2.2. Continue to use the Downtown Aztec MRA Plan as a tool for public/private partnerships and incentivizing small business development. Community Dev.
City Manager

- 4.2.3. Encourage small-scale manufacturing in Downtown Aztec and incorporating it as a conditional use into the Land Development Code. Community Dev.

- 4.2.4. Work with local banks and the Northwest New Mexico Council of Governments to expand small business access to capital through a revolving-loan fund. Finance

- 4.2.5. Promote the services offered by the Small Business Development Center (SBDC). SBDC
Aztec Chamber

Goal 3. Affirming and strengthening Aztec as a tourism destination.

98

- 4.3.1. Coordinating with NM Tourism Department, NM Outdoor Recreation Division, and Aztec Economic Advisory Board on promotion and advertising activities. Tourism Dept
Strategy Ongoing
 - NM Tourism Dept: Dialog has occurred and advertisement through NM Tourism Dept is focused on major cities and is cost prohibited for Aztec.
 - NM Outdoor Recreation Division: Tourism will have a table at the conference in Farmington 2021. Advertising opportunities through this organization is not available.
 - Aztec EDAB: Tourism is open for suggestions.
 - Aztec Tourism Dept: Has developed a marketing plan which can expand or contract depending upon funding.

4.3.2. Promote Aztec as a community with an unmet demand for hospitality-related businesses.	EDAB 4CED
<p>4.3.3. Develop a targeted marketing campaign that highlights the cultural and outdoor recreation attractions.</p> <p>This task has already been accomplished by Tourism Dept with:</p> <ul style="list-style-type: none"> • Outdoor recreation brochures; • Outdoor recreation and cultural web pages; • Monthly highlights are being conducted on Tourism Facebook; • Quarterly highlights are being conducted on Pinterest; • Tourism is doing paid ads on Facebook and Sportify. 	<p>Tourism Dept EDAB 4CED</p> <p>Strategy Ongoing</p>
4.3.4. Identify and partner with a local non-profit on the rehabilitation and management of the Aztec Theater.	City Manager Community Dev. NM Mainstreet

Goal 4. Create a well-trained workforce. **99**

4.4.1. Initiate "Talent-to-Industry Exchanges."	Community Dev. EDAB 4CED
4.4.2. Support and partner with local businesses, Aztec Municipal Schools, San Juan College, and Diné College to address filling skill gaps with workforce training, educational programs, and dual credit programs related to existing and future business clusters.	City Manager Aztec Schools San Juan College Diné College
4.4.3. Work with employers on seeking workforce investment funding.	City Manager Community Dev. Human Resources

Chapter 5. Housing & Neighborhoods

103

Goal 1. Creating equal access to a diverse range of housing types.

113

- 5.1.1. Apply to the NM Mortgage Finance Authority for a grant to fund an Affordable Housing Plan. Community Dev.

- 5.1.2. Developing an inventory of land and buildings owned by the City of Aztec for donation to an affordable housing program. Community Dev.

- 5.1.3. Create incentives for private and non-profit developers to build affordable housing. City Manager
Community Dev.

- 5.1.4. Develop a community education program on available affordable housing programs, credit counseling, first time homebuyer programs, rehabilitation and maintenance assistance for seniors and veterans; etc. Community Dev.
Senior Center

- 5.1.5. Support community investments in energy efficiency and use of renewables in new housing developments. Utility Office
SJC Building
Division

Goal 2. Promote the safety and stabilization of existing neighborhoods.

114

- 5.2.1. Seek partnerships with private developers and non-profits to rehabilitate existing substandard housing. Community Dev.

- 5.2.2. Establish a “House of the Month” program. Community Dev.

- 5.2.3. Apply for grants to the NM Clean & Beautiful program to fund beautification projects and clean-up activities. Community Dev.

Goal 3. Promote the development of new, quality residential neighborhoods.

114

- 5.3.1. Require master planning in association with the Planned Development areas. City Manager
Community Dev.

- 5.3.2. Work with residential developers and buildings on creating incentives for build-out of existing vacant subdivisions. City Manager
Community Dev.

- 5.3.3. Promote the use of accessory dwelling units in existing and future neighborhoods. Community Dev.

Chapter 6. Infrastructure

117

Goal 1. Maintain a safe and reliable domestic water supply. 130

- 6.1.1. Prioritize and secure funding for the replacement of Reservoir 1. Public Works
City Commission

- 6.1.2. Create a 40-Year Water Plan. Public Works

- 6.1.3. Coordinate with the San Juan Soil and Water Conservation District on conducting water sampling for quality analysis. Public Works
SJ Soil & Water
Cons Dist

- 6.1.4. Conduct water sampling to remain in compliance with drinking water standards. Public Works

- 6.1.5. Utilize the sampling results and tracking data to determine and take action on contamination sources Sponsor community events to increase collection of household hazardous waste. Utility Office
WM

Goal 2. Maintain and optimize an efficient water distribution system. 130

- 6.2.1. Create a Water System Master Plan. Public Works

- 6.2.2. Secure capital funding for improvements to the water distribution system. City Manager
Public Works
Community Dev.
Finance

Goal 3. Promote the sustainable and efficient management of water resources. 131

- 6.3.1. Prioritize replacement of broken water meters, detection of water leaks, and repairs. Public Works

- 6.3.2. Developing a water reuse program for irrigation of City parks. Public Works
Parks & Rec

- 6.3.3. Create a water conservation ordinance for residential, business, and government users. **Strategy
Completed**
Water Conservation and Drought Plan was created and incorporated into the Aztec Code Book – Chapter 31.

- 6.3.4. Develop an educational program on water conservation. Utility Office

Goal 4. Maintain a safe and efficient wastewater collection and treatment system. **131**

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| 6.4.1. Create a Wastewater Master Plan. | Public Works
Utility Office
Community Dev. |
| 6.4.2. Secure funding for the design and expansion of sewer services to replace septic tanks. | City Manager
Public Works
Community Dev.
Finance |
| 6.4.3. Securing funding and implement projects for the rehabilitation and replacement of wastewater collection components. | City Manager
Public Works
Community Dev.
Finance |
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Goal 5. Maintain and expand the stormwater drainage system to minimize losses. **132**

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| 6.5.1. Prioritize and secure funding for culvert replacements at the Blanco Arroyo. | City Manager
Public Works
Community Dev.
Finance |
| 6.5.2. Develop a Drainage Master Plan. | Public Works |
| 6.5.3. Design, acquire right-of-way, and procure funding for installation of off-line stormwater retention pond on the Blanco Arroyo. | Public Works |
| 6.5.4. Prioritize stormwater drainage improvements. | Public Works |
| 6.5.5. Incorporating Low Impact Development techniques in the City’s Subdivision Ordinance. | Public Works
Community Dev. |
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Goal 6. Maintaining safe, sustainable, and affordable power services. **132**

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| 6.6.1. Prioritize and secure gap funding for the construction of a second transmission line that connects the City of Aztec with the City of Farmington. | Electric Dept |
| 6.6.2. Systematically plan for and conduct the removal and replacement of overhead power lines with underground power lines. | Electric Dept
City Manager |
| 6.6.3. Promote and expand the use of renewable energy alternatives. | Electric Dept
Utility Office
Public Works
Community Dev. |
| 6.6.4. Identifying locations for electric vehicle charging stations and solar panels on City-owned properties and buildings. | Electric Dept
Utility Office |

	Public Works Community Dev.
6.6.5. Expand the footprint of the Aztec Solar Facility.	Electric Dept Utility Office Public Works Community Dev.
6.6.6. Develop and disseminate information on available renewable energy incentives and programs.	Utility Office

Goal 7. Expanding access to affordable, high-speed broadband services. 133

6.7.1. Initiate a dialogue with providers on improving and expanding services.	City Manager Utility Office IT Electric Dept
6.7.2. Adopt a “Dig Once” policy that requires installation of fiber conduit during construction within City rights-of-way.	Electric Dept Public Works Community Dev.

Goal 8. Expanding participation in reducing, reusing, and recycling initiatives. 133

6.8.1. Develop a public education program.	Utility Office WM
6.8.2. Coordinate with Four Corners Regional EcoCenter (FCRE) and Waste Management (WM) on analyzing the cost of providing additional recycling bins. Recycling pick-up was increased from 1x a month to every other week in 2020.	Utility Office FCRE WM Strategy Completed
6.8.3. Sponsor community recycling events.	Utility Office

Chapter 7. Transportation	137
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Goal 1. Establishing an integrated and efficient multi-modal transportation system.	150
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| 7.1.1. Submit a grant application to the NM Finance Authority for a Transportation Asset Management Plan. | Public Works
Community Dev. |
| 7.1.2. Prioritize and seek gap funding for the North Main Extension Project. Project is currently being constructed. All utility and road construction will be completed. Gap funding will be sought for lift station, arroyo crossing, and restroom which will likely involve other agencies (not NMDOT). | Public Works
NMDOT |
| 7.1.3. Evaluate the current condition and determining improvements needed to bike lanes within US Highway 550 and NM Highway 516. | Public Works |
| 7.1.4. Complete the projects for N. Oliver Street and McWilliams Road. | Public Works
Community Dev.
NMDOT |
| 7.1.5. Improve circulation by constructing new roadway connections as shown on the Preferred Land Use Scenario. | Public Works |
| 7.1.6. Improve the intersection of McWilliams Road and N. Light Plant Road. | Public Works
NMDOT |
| 7.1.7. Pursue NMDOT funding programs. | Public Works
Community Dev. |
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Goal 2. Complete the East Aztec Arterial and plan for future development.	150
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| 7.2.1. Prioritize and seek gap funding and working with NMDOT on transferring ownership of Main Avenue to the City of Aztec. | Public Work
Community Dev. |
| 7.2.2. Determine the access policy for the East Aztec Arterial. | Community Dev.
NMDOT |
| 7.2.3. Seek gap funding for the Complete Street/Road Diet for Main Avenue. | Community Dev.
NMDOT |
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Goal 3. Expand transit services within Aztec and the region.	151
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| 7.3.1. Coordinate with Red Apple Transit and neighboring cities on creating a Transit Action Plan. | City Manager
Farmington
Bloomfield |
| 7.3.2. Evaluate and quantify the need for additional transit infrastructure and services. | City Manager
Farmington |
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Goal 4. Maintaining clean, safe, and current roadway standards and conditions. **151**

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| 7.4.1. Create a preventative street maintenance plan. | Public Works |
| 7.4.2. Create a construction and replacement plan to comply with ADA accessibility requirements. | Public Works |
| 7.4.3. Adopt a policy that integrates roadway projects with stormwater drainage projects and utility work. | Public Works |
| 7.4.4. Implement a policy that all new streets within Aztec are coordinated with adjacent land uses and designated, designed, and built to functional classification standards. | Public Works
Community Dev. |
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Goal 5. Maintain safe and expanded air travel services at Aztec Municipal Airport. **152**

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| 7.5.1. Prioritize and secure funding as identified in the City's 5-Year Airport CIP. | Airport |
| 7.5.2. Work with the Aztec EDAB to identify existing and future businesses that may benefit from and desire airport services. | Airport
EDAB |
| 7.5.3. Pursue available aviation related funding from the Federal Aviation Administration Air Improvement Program and New Mexico Department of Transportation. | Airport |
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Chapter 8. Parks & Recreation	155
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Goal 1. Maintaining a comprehensive system of parks, open space, and indoor recreation facilities.	164
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8.1.1. Prioritize and identifying funding for improvements to Hartman Sports Complex, Riverside Park, and Townsend Park.	Parks & Rec	
8.1.2. Provide ongoing preventative maintenance for existing and future park facilities.	Parks & Rec	
8.1.3. Work with Aztec Municipal School District on joint use agreements to allow for shared use of outdoor recreation facilities.	Parks & Rec Aztec Schools	
8.1.4. Support and promote motor sports at City and privately owned facilities. <ul style="list-style-type: none"> • The City has agreements with organizations for Kart Canyon Speedway and Aztec Motocross which are City owned properties. • The Tourism Dept promotes Aztec Motocross, Aztec Speedway, and Kart Canyon Speedway via the tourism website and Facebook. • The Tourism Dept has developed a motorsports brochure. 	Parks & Rec	Strategy Ongoing

Goal 2. Creating and maintaining a comprehensive local and regional trail system.	165
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8.2.1. Prioritize and seek funding for the North Main Avenue Walkway project.	Parks & Rec	
8.2.2. Complete trail connections between Downtown Aztec and the Animas River and between schools, community facilities, and parks.	Parks & Rec	
8.2.3. Complete the assessment of the Mountain View Trails, including Alien Run Trail, within BLM annexation areas, and develop a trail improvement and ongoing maintenance program.	Parks & Rec	
Alien Run Mountain Bike Trails System is not in City limits and is overseen by BLM. Facilities are located at the trail head, trails are established and require no maintenance.		Strategy Complete
Mountain View trails have been assessed, trail signage has been installed, trail does not require improvement as it is a well established single track trail. Parking is being developed for accessing the trail head of Mountain View.		Strategy Complete
8.2.4. Initiate and participate in discussions with the cities of Farmington and Durango on the development of a regional trail along the Animas River.	Farmington MPO Parks & Rec Community Dev. Farmington Durango SJ County La Plata County	

8.2.5. With the City of Farmington and SJ County, complete the development of a trail along the former Rio Grande/Western Railroad right-of-way.
The railroad RG&W ROW within Aztec is all private land, no public land exists.

Farmington MPO
Parks & Rec
Public Works
Community Dev.
Farmington
SJ County

Chapter 9. Community Services & Facilities	169
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Goal 1. Expand and maintain a range of multi-generational community facilities and programming.	180
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| 9.1.1. Prioritize and secure funding for improvements at the Aztec Senior-Community Center and the Aztec Wellness Center. | Senior Center
Finance |
| 9.1.2. Prioritize and secure funding for the Aztec Wellness Center identified in the City’s 2022-2026 ICIP. Determine the program and facility needs for this new community facility. | City Manager
Finance |
| 9.1.3. Create a library improvement plan to address programming, space, equipment, and staffing needs. | Library |
| 9.1.4. Create an ongoing preventative maintenance and replacement program for all City facilities. | General Services
Finance |
| 9.1.5. Determine the feasibility of creating a teen center. | City Manager
Aztec Schools |
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Goal 2. Enhancing and maintaining public safety.	180
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| 9.2.1. Complete a comprehensive assessment of public safety services currently provided. | Police Dept
SJC Emer Mang |
| 9.2.2. Provide ongoing training and certification for current and future police officers, firefighters, and dispatch personnel. | Police Dept |
| 9.2.3. Prioritize and pursue funding to purchase new equipment and replacement of vehicles. | Police Dept |
| 9.2.4. Continue to host and participate in community events and soliciting feedback from residents. | Police Dept |
| 9.2.5. Collaborate with Aztec Municipal School District on increasing safety and security within school facilities. | Police Dept
Aztec Schools |
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Goal 3. Improving community health outcomes.	181
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| 9.3.1. Coordinate with San Juan Regional Medical Center and other providers on distributing information to the community on available health care services. | Community Dev. |
| 9.3.2. Collaborate with San Juan Regional Medical Center on developing a strategic plan that addresses the high rate of uninsured residents. | City Manager
San Juan Reg
Medical Center |
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9.3.3. Increase access to health care, clinical services, and behavioral health services.	City Manager Community Dev.
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Goal 4. Supporting equal access to education and learning opportunities. 182

9.4.1. Initiate and participate in a dialogue with Aztec Municipal Schools, San Juan College, Diné College, and SJ County on educational initiatives, raising graduation rates, online courses, joint credit programs, workforce training.	City Manager Aztec Schools San Juan College Diné College SJ County
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9.4.2. Support and pursue funding for adult education programs and classes with education providers, SJ County, and NM Workforce Connection.	City Manager San Juan College Diné College SJ County NM Workforce Connection
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Chapter 10. Hazard Mitigation	185
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Goal 1. Minimizing the community’s vulnerability to natural and human-caused hazard events.	192
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| 10.1.1. Implement a Reverse 911 System that provides public safety alerts. | San Juan Emer Mang ? |
| 10.1.2. Develop an emergency routing and evacuation plan. | ? |
| 10.1.3. Developing a temporary emergency shelter plan. | City Manager
San Juan Emer Mang |
| 10.1.4. Educating residents on the importance of creating an emergency supply kit. | City Manager
San Juan Emer Mang |
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Goal 2. Reducing the community’s vulnerability to and impact from flooding.	192
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| 10.2.1. Complete riverbank stabilization projects and repair of gabions along the Animas River. | Parks & Rec |
| 10.2.2. Complete cleanup and mitigation activities on properties adjacent to the Animas River. | Code Enforcement |
| 10.2.3. Inspect areas that are traversed by waterways to identify obstruction or overgrowth hazards. | Code Enforcement |
| 10.2.4. Continue the City’s participation in the National Flood Insurance Program. | Community Dev. |
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Goal 3. Reducing the impact of drought conditions.	193
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| 10.3.1. Construct a new water storage tank to replace Reservoir One. | Public Works |
| 10.3.2. Creating a public education and rebate program on water conservation techniques and practices. | Community Dev.
Utility Office |
| 10.3.3. Developing water wise regulations for new commercial development. | Community Dev.
San Juan Water Commission |
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Goal 4. Reducing the impact and risk to life and property from wildfires. **193**

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| 10.4.1. Develop a Community Wildfire Protection Plan. | San Juan Emer Mang |
| 10.4.2. Coordinate with SJ County and other neighboring jurisdiction on creating a public awareness program for private property owners to clear excess vegetation and combustible materials. | SJ County Community Dev. |
| 10.4.3. Work with SJ County on developing a program for weed, invasive species, and brush removal along the Animas River and other WUI areas. | Parks & Rec,
San Juan Soil & Water Conserv. District |
| 10.4.4. Become a member of the Fire Adapted New Mexico Learning Network. | City Manager |
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Goal 5. Improving the City’s capacity to respond to hazardous material spills, accidents, and releases. **193**

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| 10.5.1. Adopt regulations that prohibit the transport of hazardous materials on Main Avenue through Downtown Aztec once the East Aztec Arterial is complete. | Public Works NMDOT |
| 10.5.2. Develop a public education initiative that provides instructions on the actions to take during a hazardous materials accident. | San Juan Emer Mang |
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